



**A Practical Guide to  
Federal Grants Management  
— From Solicitation Through Audit —  
2017 Edition**

**Table of Contents**

Preface .....	vii
Chapter 1: Introduction to Federal Assistance .....	1
Chapter 2: Solicitation .....	19
Chapter 3: Application .....	27
Chapter 4: Agency Review and Award .....	47
Chapter 5: The Award .....	61
Chapter 6: Payment and Cash Management .....	81
Chapter 7: Financial and Cost Management .....	85
Chapter 8: Indirect Costs .....	169
Chapter 9: Procurement and Property Management .....	185
Chapter 10: Reporting .....	225
Chapter 11: Managing Subrecipient Awards .....	241
Chapter 12: Award Closeout .....	267
Chapter 13: Audits .....	279
Chapter 14: Audit Resolution .....	309
Chapter 15: Special Topic: Indirect Cost Rate Determinations for Nonprofits .....	323
Chapter 16: Special Topic: Indirect Cost Rate Determinations for IHEs .....	337
Chapter 17: Special Topic: Indirect Costs and States, Local Governments and Indian Tribes .....	361
Chapter 18: Special Topic: Research Compliance .....	377
Appendix 1: OMB Uniform Guidance, 2 CFR Part 200 .....	435
Appendix 2: Uniform Guidance FAQ (COFAR) .....	543
Appendix 3: OMB's Uniform Guidance, Objectives and Background .....	565
Appendix 4: OMB Guidelines on Governmentwide Debarment and Suspension (Nonprocurement), 2 CFR Part 180 .....	587
Appendix 5: Sample Rate Agreement .....	605
Master Table of Contents .....	607